



YAMASHIN-FILTER CORP.
TOKYO STOCK EXCHANGE
NUMBER6240
November 5th, 2014

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# 1. Corporate Profile

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# 1. Corporate Profile



Corporate Name	YAMASHIN-FILTER CORP.
Business	Manufacturing and sales of filtration products for construction and industrial machinery, process filtration systems and related components.
Established	April 5 <sup>th</sup> , 1956
President/CEO	Atsuhiko Yamazaki
Number of	Consolidated: 327
Employees	Non-consolidated: 113 (as of March 31st, 2014)
Capital	822,642,500 yen
Head Office	16th Floor, Nisseki-Yokohama Bldg., 1-1-8 Sakuragi-cho, Naka-ku, Yokohama 231-0062, Japan
Certifications	ISO9001: 2008 (JIS Q 9001: 2008) Certified
	ISO14001: 2004 (JIS Q 14001: 2004) Certified
Corporate Principle	仕 濾 事 (Rokajinitsukafuru) Contributing to Society through Filtration

## 1. Corporate Profile: Financial highlights



	FY 3/11	FY 3/12	FY 3/13	FY 3/14	FY 3/15 (forecast)	
(Units: million yen)	56 <sup>th</sup> period non-consolidated	57 <sup>th</sup> period non-consolidated	58 <sup>th</sup> period consolidated	59 <sup>th</sup> period consolidated	60 <sup>th</sup> period consolidated (forecast)	YoY %
Sales	9,924	10,678	9,088	10,530	11,069	105.1%
Gross income	3,789	3,065	3,671	4,440	4,719	106.3%
Gross income ratio	38.2%	28.7%	40.4%	42.2%	42.6%	-
SG & A	2,105	2,560	3,615	3,730	3,902	104.6%
SG & A ratio	21.2%	24.0%	39.8%	35.4%	35.3%	-
Operating income	1,683	505	55	710	817	115.1%
Operating income ratio	17.0%	4.7%	0.6%	6.7%	7.3%	-
Ordinary income	2,091	789	△ 69	709	787	111.0%
Ordinary income ratio	21.1%	7.4%	△0.8%	6.7%	7.1%	-
Net income	1,207	531	△ 253	336	530	157.6%
Net income ratio	12.2%	5.0%	△2.8%	3.2%	4.7%	-

For FY 3/15, YAMASHIN plans for ¥11,069 million of consolidated sales globally ¥817 million of consolidated ordinary income ¥530 million of consolidated net income



## 2. Business Overview

- Overview of YAMASHIN's business
- YAMASHIN's global footprint
- Core business flow chart

### 2. Business Overview: **Overview of YAMASHIN's business**



### **Filter for Construction Machinery**

> Top market share in hydraulic oil filter for construction machinery.

> Manufacture and sales of filtration products used in oil, fuel, drive-train systems.

Filters for construction machiner 88% Filters for Industrial machinery FY3/14 4% Sales

**Filters** 

¥10.53 b

### Filter for Industrial Machinery

Provide filtration products to a wide range of industries including machine tool, press machine, rail, agricultural machinery and marine industries.



#### **Process Filter**

- Process > Provide products for filtration and separation in the manufacturing and processing of electronic components, liquid crystal displays and food products.
  - Successful development and realization of nano-level filtration

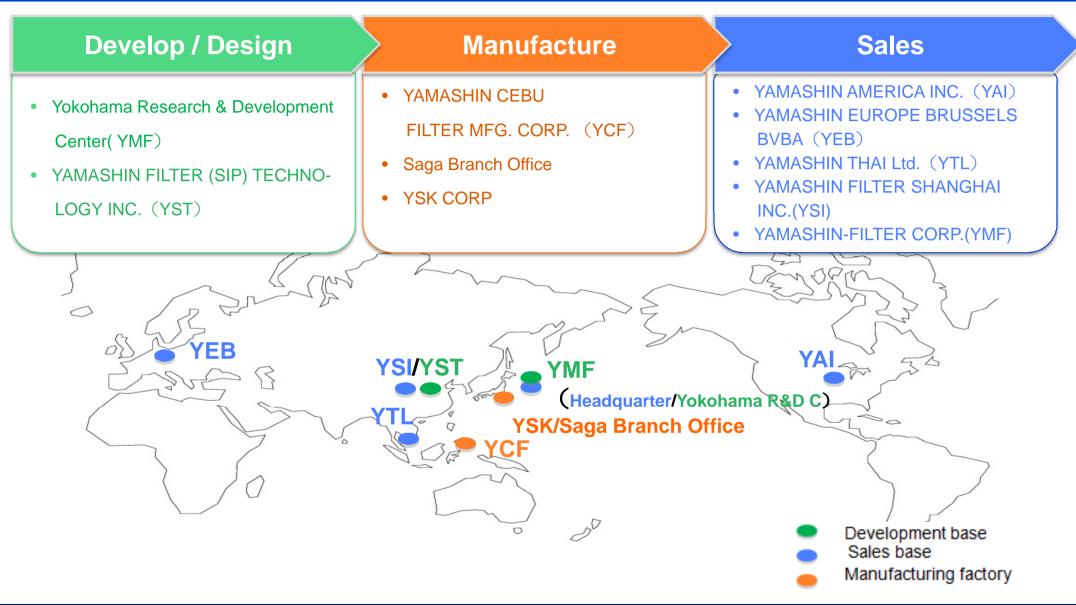




Global leader in hydraulic filtration for on-highway and off-highway construction machinery.

### 2. Business Overview: YAMASHIN's global footprint YAMAS





YAMASHIN operates in a globally integrated structure from development through manufacturing to final sale of filtration products.

### 2. Business Overview: Core Business Flow Chart





Line parts
¥4,586m
49%

Aftermarket parts
¥4,850m
51%

Line parts

After-market parts

Construction machinery manufacturer (OEM)

New machinery market



Construction machinery

Genuine replacement parts





"Line parts" indicates a filter for new vehicle and/or machine.

"Aftermarket parts" indicates a filter for replacement part or more commonly known as a "service part".

YAMASHIN DOES NOT compete with its valued OEM customers in the marketplace.



# 3.YAMASHIN Core Values

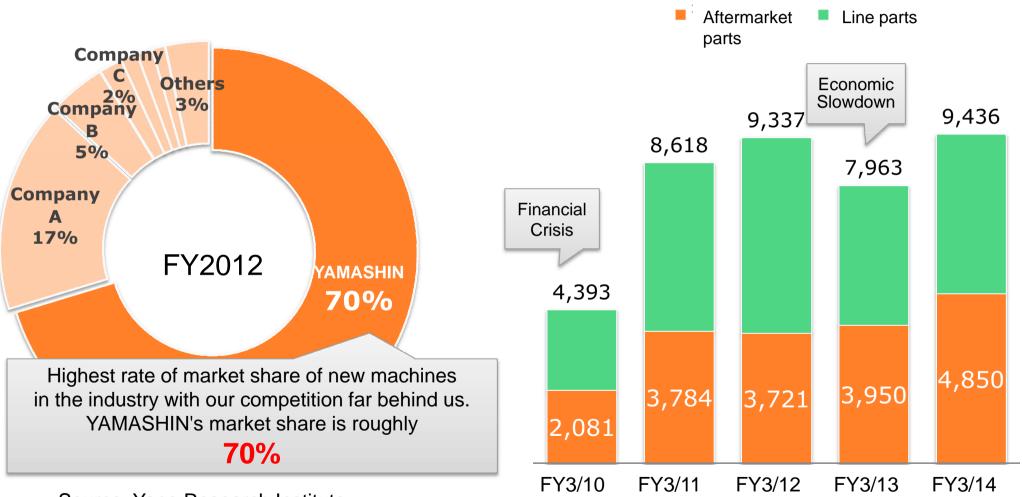
- Aftermarket support
- Designing Products with VOC in-mind
- Earning our customer's trust

# 3. Characteristics of YAMASHIN: Aftermarket support



YAMASHIN's share of hydraulic return filters for hydraulic excavators.

# Comparison of sales of filters for new machines and aftermarket



Source: Yano Research Institute

Large market share with line parts allows YAMASHIN to support and retain a larger aftermarket volume.

# 3. Characteristics: Designing Product



# **Designing Products with VOC in-mind 1**

### **Major Filter Components**

Outer Tube
To protect the filter media

### **Banding**

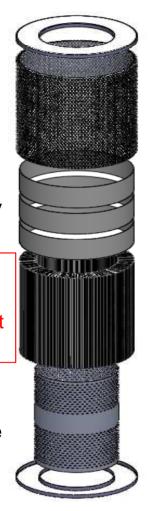
To retain pleated media stability

#### **Filtration Media**

The most important component of the filter that captures contamination

#### **Inner Tube**

To protect against filter collapse



#### **Development process of filters**

Selection of structure and material

Prototype manufacturing

Validation

#### **Concept creation**

(Yokohama Research & Development Center)



Prototype manufacturing (Filter media)



Validation of design
(Multi-pass testing machine)



YAMASHIN works with our customer every step of the way to design a product and meets and exceeds their expectations.

# 3. Characteristics: Designing Products with VOC in-mind ②



### Required performance

### ■ Filter Durability

The volume of hydraulic fluid that flows in construction machinery varies depending on the operation performed. At times, about 1,000 l/min of fluid passes through the return filter.

### Ability to work in high pressure applications

The high pressure of hydraulic circuits creates an extremely difficult environment for circuit components. Filters must be built to withstand a load of about 9 tons/m².

### **YAMASHIN** products



### Yamashin expertise

# Expertise in the construction machinery field

Long history of product development in hydraulic system components designed in Japan since the 1960s.

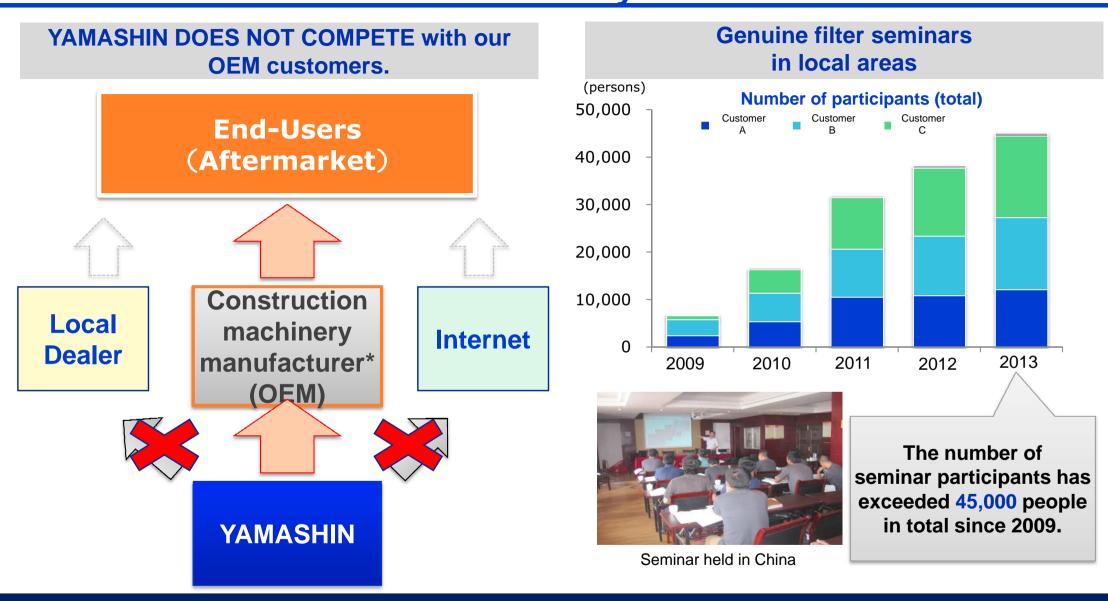
### Expertise in the other fields

YAMASHIN has a long history of expertise in the development in a variety of fields such as process and industrial machinery.

YAMASHIN has the expertise to produce highly durable filter products which meet and exceed our customer needs

# 3. Characteristics: Strong trust relationship with construction machinery manufacturers





YAMASHIN is able to earn and keep the trust of customers as a valued business partner.



# 4. Growth Strategies

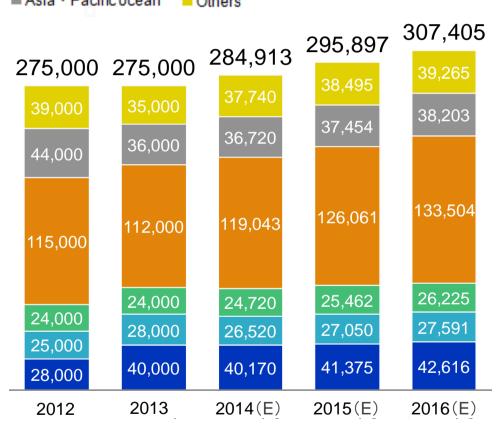
- Business environment
- Growth strategies

## **4.Growth Strategies : Business environment** ①



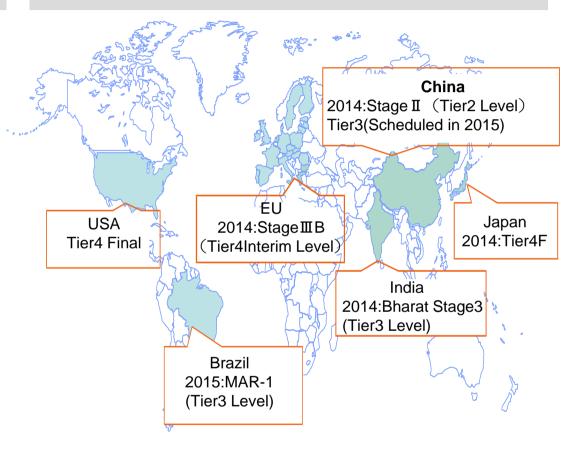
# Market demand for new hydraulic excavator (Number of machines)





Reference: Above figures are estimated by YAMASHIN based on various information channels and OEM production forecasts.

### Status of emission control by region

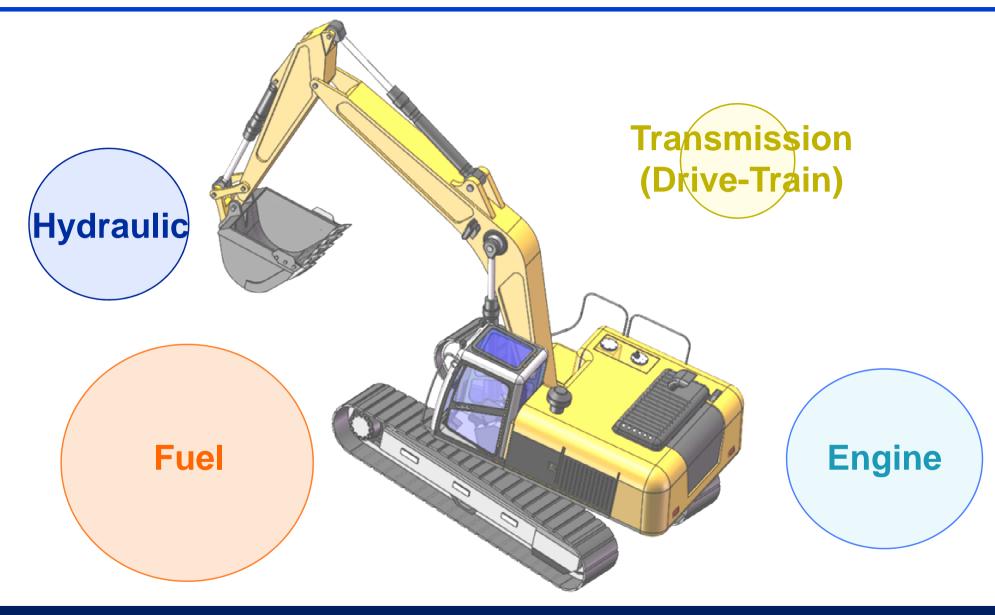


Reference: MITI (Industrial Structure Council) report for FY6/13 emission control: exhaust gas regulation to restrict emissions exhaust gas as pollution-abatement measures

Strong demand is expected for the next few years. High emission regulation is one of the reasons for demand increase.

## 4.Growth Strategies : Business environment ②





There are many market sectors that YAMASHIN has recently entered that will help advance expansion of business in our on-highway and off-highway business.

## 4. Growth Strategies: Three strategies



Business expansion

Strategy3 Develop new markets

Strategy<sup>2</sup> Explore new business opportunities within the on-highway and off-highway machinery markets.

Strategy 1 Further development of business in on-highway and off-highway businesses.

Strengthen and protecting our base business

Using the hydraulic filter business as the core, YAMASHIN will explore new opportunities within the machinery markets, and further expand the business to other industrial sectors.

# 4.Growth Strategies: Enlarge hydraulic filter business in the construction machinery market



Key measure	Action plan		Target
Protect and Expand	Find and identify customers (and machine types) that have not implemented YAMASHIN's hydraulic filter  Investment to strengthen and expand		All machinery manufacturers
	YAMASHIN development capability		There is still potential for current customers to use more YAMASHIN products
	Cost improvement by improving production technology and reorganizing supply chain		
		•	

Increase Genuine Parts Percentage and Share Product initiatives such as measures for counterfeit products

Training initiatives such as measures to raise awareness of filter functions

All customers

Collaborating with our valued customers to protect the after-market parts business.

Enhance YAMASHIN's revenue base by maintaining and strengthening our core competencies in filtration.

# 4.Growth Strategies: Expand the business to new are ANASHIN within the construction machinery market

### **Key measure**

### **Action plan**

### **Target**

**Product Line Expansion** 

Diversify the range of machines that use YAMASHIN's products.

Greater filter variations

**On-Highway and Off-Highway OEMs** 

Increase the use of YAMASHIN products by utilizing opportunities created by periodic introductions of new models

Environmental Compliance

Introduce products suitable for fuel conditions of emerging countries

Introduce products that comply with tighter emission gas control regulation in each country

Major construction machinery manufacturers

For regulations, use regional information to solve customers' problems

Aggressive penetration into areas within the on-highway and off-highway machinery markets that are new to YAMASHIN.

# 4.Growth Strategies : Foster and develop new markets



**Key measure** 

**Action plan** 

**Target** 

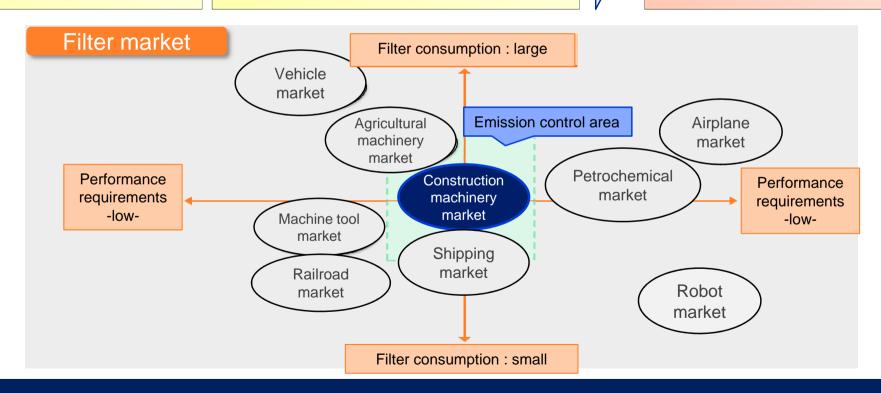
Market Segment Diversification

Full-scale entry into the industrial market

Expand and improve R&D system and manufacturing system

**Industrial machinery manufacturers** 

Already have had transactions with customers in many industries; currently determining priority market sectors



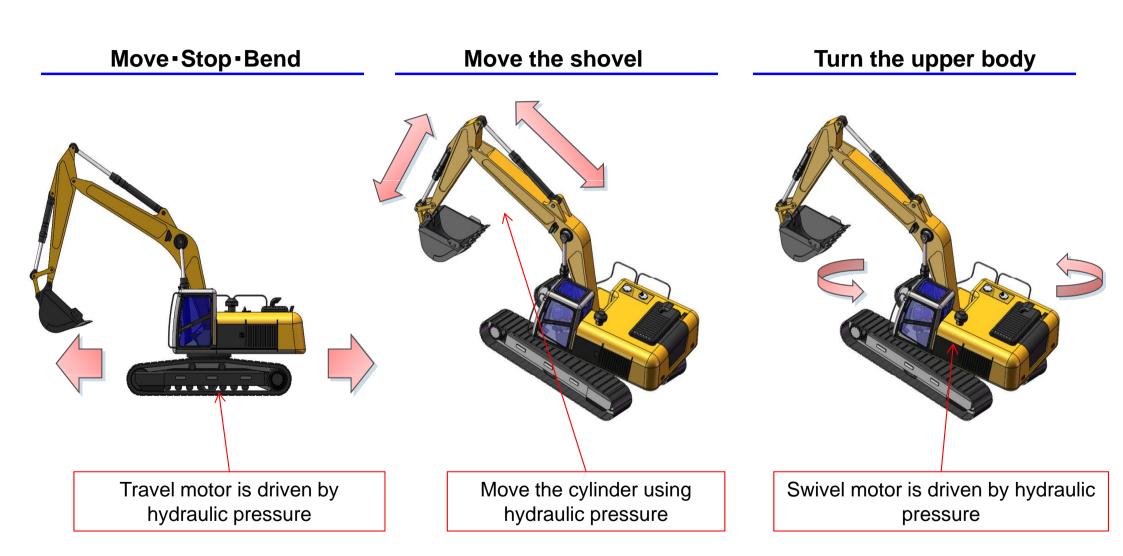
Aim for overall segment expansion leveraging YAMASHIN's experience and know-how.



About hydraulic filter for construction machinery

## About hydraulic filter for construction machinery 1

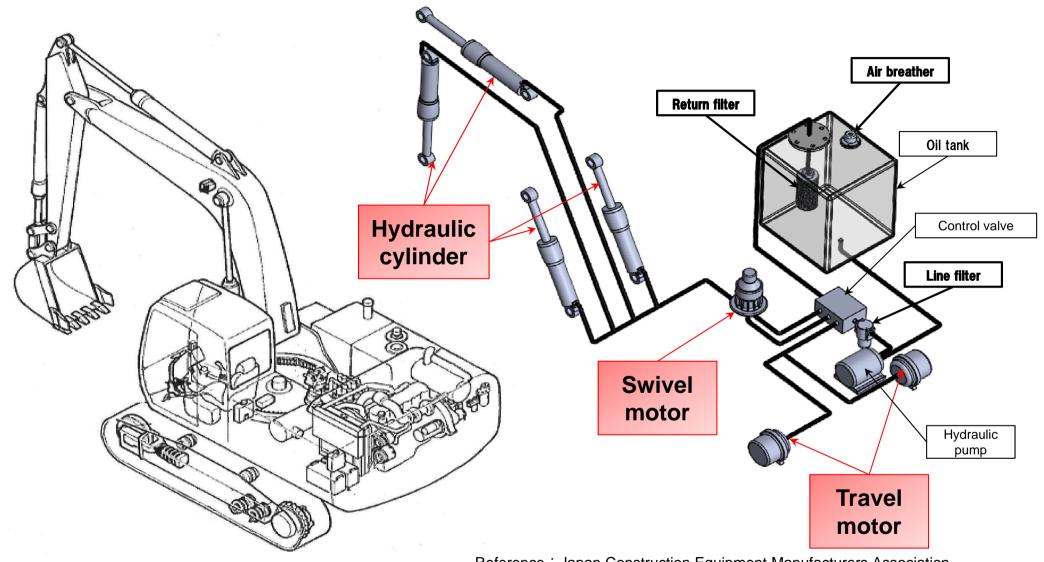




Construction machinery is operated using hydraulic pressure.

### About hydraulic filter for construction machinery 2





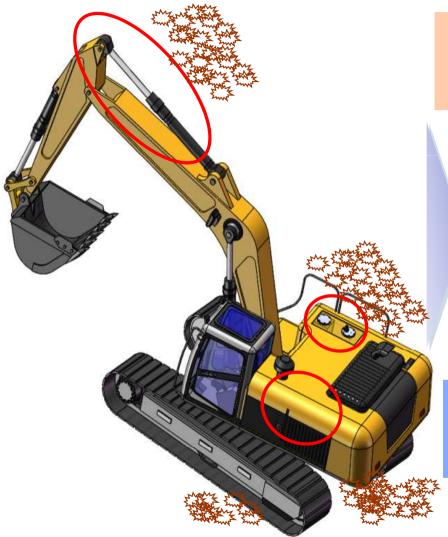
Reference: Japan Construction Equipment Manufacturers Association

Hydraulic fluid goes to all parts of construction machinery, where hydraulic components transform hydraulic pressure into machinery movement.

## About hydraulic filter for construction machinery 3



◆Hydraulic circuit : The importance of keeping it clean



Primary entry points for contamination

- Reaches the hydraulic circuit through sliding parts like cylinders
- Enters along with atmospheric contamination from the hydraulic fluid tank
- Residual contamination from production process or overhaul.
- Contamination internally generated by hydraulic circuit components like pumps and/or motors.

■ Even small contamination causes malfunctions because hydraulic circuit is so sensitive

- Enormous expenses for repairs due to hydraulic component malfunctions
- Delays in construction schedules and deliveries
- Safety problems due to construction machinery malfunctions
- Contamination in hydraulic circuits is the cause of about 70% of construction machinery malfunctions

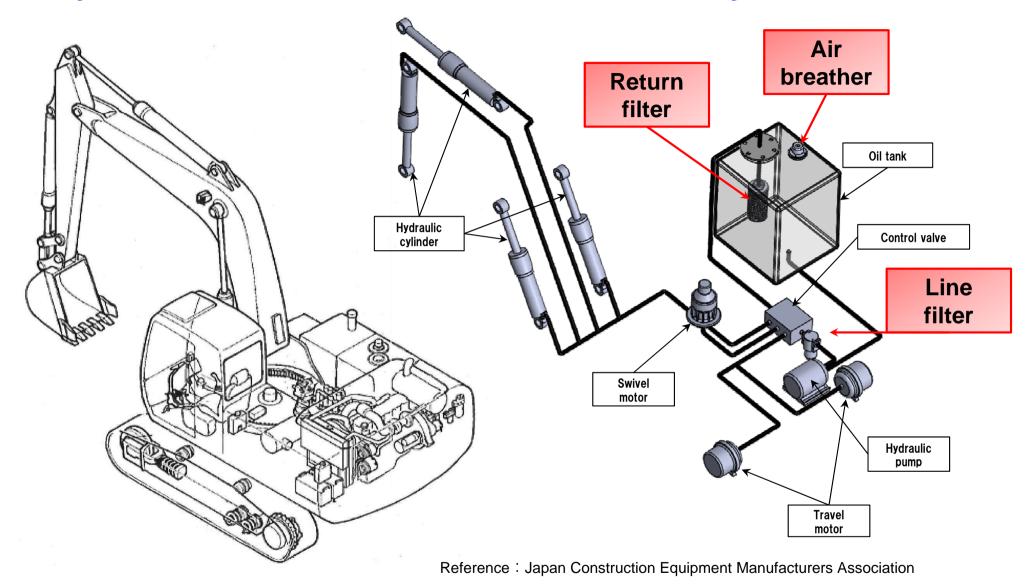
malfunctioning circuits

Effects of

Failure to keep a hydraulic circuit clean can result in damage to circuit components

### About hydraulic filter for construction machinery 4





Filtration is an indispensable part of the hydraulic system.

### **Forward-looking statements**



This presentation contains plans, outlooks, strategies and other information associated with expectations for future results of operations.

This information is based on the judgments of management in accordance with information that is currently available to YAMASHIN-FILTER CORP. Economic and/or market conditions and actual results may change based on these events which are outside of YAMASHIN-FILTER CORP.'s control.

Actual results of operations may differ from these forward-looking statements.

Please contact us with any comments or questions:

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